Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2018 Open to Public Inspection

<u>A</u> _	For the	e 2018 calendar year, or tax year beginning , and ending			
В	Check if a	pplicable: C Name of organization		D Employer	identification number
	Address o	hange FRIENDS OF THE ARAVA INSTITUTE, LTD			
$\Box$	Name cha	Doing business as			485736
H		Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone	number 266-7100
님	Initial return	,		017-	200-7100
Ш	terminated			- 0	
	Amended		<del>                                     </del>	<b>G</b> Gross reco	eipts \$ 2,260,489
$\Box$	Application		H(a) Is this a grou	up return for s	ubordinates? Yes X No
Ш		1320 CENTRE STREET, STE 206	H(b) Are all subc	ordinatos inclu	ded? Yes No
		NEWTON CENTRE MA 02459	` '		see instructions)
_	_	<del></del>	-	attaorr a not.	goo monadaono,
<u>+</u>			┨、		
<u>J</u>	Website:		ear of formation: 19		
	Part I		ear of formation:	999	M State of legal domicile: NY
	<del> </del>	Summary			
		Briefly describe the organization's mission or most significant activities:	CURORING		
Ce		FOSTER ENVIRONMENTAL COOPERATION BETWEEN ISRAEL AND NEIG	SHOOKING C	CONTRI	.E5
nar					
Governance					
တိ	2 (	Check this box  if the organization discontinued its operations or disposed of more than 25%	of its net assets.	1 1	35
≪		Number of voting members of the governing body (Part VI, line 1a)		. 3	35 35
Activities	4 [	Number of independent voting members of the governing body (Part VI, line 1b)		4	
ξį	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)			
Ac	6	Total number of volunteers (estimate if necessary)		. 6	100
	7a	Total unrelated business revenue from Part VIII, column (C), line 12			0
	1 d	Net unrelated business taxable income from Form 990-T, line 38	Prior Year	. 7b	Current Year
		Contributions and grants (Part VIII line 1h)	3,356		1,976,467
ne		Contributions and grants (Part VIII, line 1h)	3,330	,,,,,,,	<u> </u>
Revenue	40	Program service revenue (Part VIII, line 2g)	20	,525	20,660
Re	10 1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	5,886	-632,155	
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			1,364,972
_		Fotal revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,000		
		Grants and similar amounts paid (Part IX, column (A), lines 1–3)	033	3,092	324,293
		Benefits paid to or for members (Part IX, column (A), line 4)	470	122	F01 704
es	15 8	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	4/0	3,433	581,724
Expenses	16a l	Professional fundraising fees (Part IX, column (A), line 11e)			0
꼾	.   b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 205,338	200	102	216 426
_	117	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)		7.183	316,436
		Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	1,440		1,222,453
		Revenue less expenses. Subtract line 18 from line 12	1,559 Beginning of Curr		142,519 End of Year
Net Assets or	5 2n -	Fotal assets (Part X, line 16)	3,657		3,812,178
ASSe Jose	21	F ( ) F ( ) ( ) ( ) ( ) ( ) ( )		648	583,966
₩ E	2 1	Net assets or fund balances. Subtract line 21 from line 20	3,171		3,228,212
	Part II	Signature Block	3,1,1	, , , , ,	3,220,212
		nalties of perjury, I declare that I have examined this return, including accompanying schedules and statements,	and to the heat of	my knowlos	Igo and haliaf it is
		ct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has a		illy kilowiec	ige and belief, it is
_		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
Sig	an	Signature of officer		<b>I</b>	
He	_	AMY GOLDMAN CHAIR			
пе	ere	Type or print name and title			
		Print/Type preparer's name  Preparer's signature	Date	G: :	X if PTIN
Pai	id			Check	<b>-</b>
	eparer	ROY S. SCHREIBER CPA		19 self-emp	
	e Only	Firm's name	Fi	rm's EIN 🕨	22-2351602
JS	Unity	9 WASHINGTON PLACE			701_704_0000
_		Firm's address SHARON, MA 02067-1933	Ph	none no.	781-784-2929
Ma	y the IR	S discuss this return with the preparer shown above? (see instructions)			X Yes No

Form	990 (2018) FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736	Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	Ц
	Briefly describe the organization's mission:	_
F	OSTER ENVIRONMENTAL COOPERATION BETWEEN ISRAEL AND NEIGHBORING COUNTRIE	S
	•	
	*	
2	Did the organization undertake any significant program services during the year which were not listed on the	_
	prior Form 990 or 990-EZ?	X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	_
	services? Yes	X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	
	the total expenses, and revenue, if any, for each program service reported.	
	(Code: ) (Expenses \$ 860,375 including grants of \$ 324,293 ) (Revenue \$	)
S	UPPORTED DOMESTIC AND INTERNATIONAL PROGRAMS THAT FOSTER ENVIRONMENTAL	
С	COOPERATION BETWEEN ISRAEL AND NEIGHBORING COUNTRIES.	
	· · · · · · · · · · · · · · · · · · ·	
	•	
415	(O-d	,
	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ [/A	)
IA	1/ A	
	· · · · · · · · · · · · · · · · · · ·	
	*	
	·	
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
N	I/A	
	***************************************	
	•	
	•	
	*	
	•	
	•	
	······	
	Other manners are in a (Danatha in Otherhula O.)	
4d	Other program services (Describe in Schedule O.)	
4 -	(Expenses \$ including grants of \$ ) (Revenue \$ )	
40	Total program service expenses ► 860,375	

	The Charles of Hogaries Concession		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			NO
•	complete Schedule A	1	X X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		х
4	candidates for public office? If "Yes," complete Schedule C, Part I	3		Λ
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	4		х
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II  Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	4		Λ
5	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		
0	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
·	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			3,7
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			3,7
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	<u> </u>	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			4,5
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	4.0	v	
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	<u> </u>	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		х
20-	If "Yes," complete Schedule G, Part III	19 20a		X
20a b	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
	• 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			

c Did the organization comply with backup withholding rules for reportable payments to vendors and

reportable gaming (gambling) winnings to prize winners? .

Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on X 22 Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated X employees? If "Yes." complete Schedule J 23 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b X through 24d and complete Schedule K. If "No," go to line 25a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c **d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? X If "Yes," complete Schedule L, Part I 25b 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or X disqualified persons? If "Yes," complete Schedule L, Part II 26 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled X entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): X A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete X Schedule L, Part IV 28b An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) C was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Х 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I X 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." 32 X complete Schedule N, Part II 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 X Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, 34 or IV, and Part V, line 1 X 34 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 X related organization? If "Yes," complete Schedule R, Part V, line 2 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and X 19? Note. All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 8 **1a** Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 0 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b

Form 990 (2018) FRIENDS OF THE ARAVA INSTITUTE, LTD Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return X If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X **b** If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X 5a 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? X b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7a If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? b 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 .... 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a Section 501(c)(29) qualified nonprofit health insurance issuers. 13 Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year? X 14a If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O ...... 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 excess parachute payment(s) during the year? X If "Yes," see instructions and file Form 4720, Schedule N.

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

X

If "Yes," complete Form 4720, Schedule O.

Section A.	Governing Body and Management	
	Check if Schedule O contains a response or note to any line in this Part VI	X
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	
Part VI	Governance, Management, and Disclosure For each Yes response to lines 2 through 75 below, and for a No	

					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	35			
	If there are material differences in voting rights among members of the governing body, or					
	if the governing body delegated broad authority to an executive committee or similar					
	committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	35			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with					
	any other officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct					
						X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?					X
5						X
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint					3,5
	one or more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,					•
•	stockholders, or persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year b	y tne fo	ollowing:	0	v	
a	The governing body?				X	
b	Each committee with authority to act on behalf of the governing body?			8b	^	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>			9		х
Sac	tion B. Policies (This Section B requests information about policies not required by the Inter-				<u> </u>	Λ
<u> </u>	tion b. I dicies (This Section b requests information about policies not required by the linter	iai ix	CVCITAC	Coue.)	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	163	X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,					
~	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the			11a	х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	conflic	ts?	12b		Х
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"					
	describe in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			12	Х	
14	Did the organization have a written document retention and destruction policy?			14		X
15	Did the process for determining compensation of the following persons include a review and approval by					
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	X	
b	Other officers or key employees of the organization			15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement					
	with a taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its					
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the					
	organization's exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ▶ NY, MA, PA, CA, VT, MD					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 or 1024-A if applicable), 990, 990, 990, 990, 990, 990, 990, 99	n 501(	c)			
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.					
	Own website X Another's website X Upon request Uther (explain in Schedule O)					
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest	oolicy, a	and			
	financial statements available to the public during the tax year.	_				
20	State the name, address, and telephone number of the person who possesses the organization's books and records	•				
	ANAGEMENT 1320 CENTRE STREET			C17 0C	c 3.	100
NE	EWTON CENTRE MA 0245	9		<u>617-26</u>	<b>υ-</b> /	TOO_

### Form 990 (2018) FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for	off	x, unle	ess pe	ition more rson i	than one s both an	n :)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	nstitutional trustee	Former Highest compensated employee Key employee Officer Institutional trustee		ormer	(W-2/1099-MISC)		organization and related organizations	
(1) MIRIAM MAY										
	40.00							016 060	•	
EXECUTIVE DIRECTOR	0.00	Х						216,862	0	0
(2) AMY GOLDMAN	5.00									
CHAIR	0.00	x		x				0	0	0
(3) MICHAEL MARCUS										
	5.00									
VICE CHAIRMAN	0.00	X		x				0	0	0
(4) SHELDON KAHN										
	5.00									
TREASURER	0.00	X		X				0	0	0
(5) JOSEPH EPPSTEIN										
	5.00								_	
SECRETARY	0.00	Х		Х				0	0	0
(6) DAVID ARFIN	1 00									
	1.00	3,						0	^	0
BOARD MEMBER	0.00	Х						0	0	0
(7) MOHAMMED ATWA	1.00									
BOARD MEMBER	0.00	x						0	0	0
(8) JANINE BISKIND	0.00	A						0	<u> </u>	<u> </u>
(0) 0121112	1.00									
BOARD MEMBER	0.00	х						0	0	0
(9) DAVID CAMP										<u> </u>
•	1.00									
BOARD MEMBER	0.00	Х						0	0	0
(10) FRANK CHUDNOW										
	1.00									
BOARD MEMBER	0.00	Х						0	0	0
(11) DAVID EISENBERG										
	1.00							_	_	_
BOARD MEMBER	0.00	X						0	0	0

08/21/2019 Form 990 (2018) FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (C) (D) (E) (F) Name and title Position Reportable Reportable Estimated Average (do not check more than one compensation compensation from amount of hours per box, unless person is both an from related other week officer and a director/trustee) compensation organizations (list any the organization (W-2/1099-MISC) from the hours for Individual or director (W-2/1099-MISC) nstitutional organization related and related organizations employee organizations below dotted compensated trustee line) trustee JONATHAN FISHMAN (12)1.00 BOARD MEMBER 0.00 X 0 0 (13)AARON FRANK 1.00 BOARD MEMBER 0.00 X 0 0 (14)RICHARD GOLDMAN 1.00 X 0 0 **MEMBER** 0.00 0 **BOARD** (15)JON HARRIS-SHAPIRO 1.00 BOARD MEMBER 0.00 X 0 O 0 (16)SAM HENDLER 1.00 0.00 BOARD MEMBER X 0 0 (17)**DAVID JAFFEE** 1.00 0 0 MEMBER 0.00 X 0 BOARD (18)BRENDA JAFFEE 1.00 0.00 0 0 BOARD MEMBER **ZACHARY** (19)KORENSTEIN 1.00 0 MEMBER 0.00 216,862 Sub-total .... Total from continuation sheets to Part VII, Section A ..... 216,862 Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such X 4 individual ..... Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person ... 5 X Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year (B)
Description of services (C)

0

Pa	rt V		nent of Reve		tains a i	response o	r note to any line	in this Part VIII		
		Oncon	THE CONTOCULOR	3 0011			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts ts	1a	Federated car	npaigns	1a						
Contributions, Gifts, Grants and Other Similar Amounts		Membership d		1b						
ΩĔ,		Fundraising ev		1c	1,	010,641				
ifts ır⊿		Related organ		1d		,				
niig		Government grants		1e						
Sir	_	All other contribution								
utic	•	and similar amounts		1f		965,826				
죵	~				\$	903,020				
ou	•		ns included in lines 1a-				1,976,467			
9	n	I Otal. Add line	es 1a–1f				1,970,407			
Program Service Revenue	0-					Busn. Code				
Seve.	2a	• • • • • • • • • • • • • • • • • • • •								
ē.	b	• • • • • • • • • • • • • • • • • • • •								
Z	С									
အ	d									
a	е									
.ogr	f	All other progr	am service rever	nue						
Ā	g	Total. Add line	es 2a–2f							
	3	Investment inc	come (including o	dividend	ls, interes	t,				
		and other simi	lar amounts)			▶	20,660			20,660
	4	Income from in	nvestment of tax	-exemp	t bond pro	oceeds >				
	5	Royalties				▶ [				
		•	(i) Real			Personal				
	6a	Gross rents								
	b	Less: rental exps.								
	c	Rental inc. or (loss)								
	_		me or (loss)							
	d 7a	Gross amount from	(i) Securities			Other				
		sales of assets	(i) Securities		(11)	Otrier				
		other than inventory	<u> </u>							
	b	Less: cost or other								
		basis & sales exps.								
		Gain or (loss)								
			ss)		<u> </u>					
<u>o</u>	8a		om fundraising ever							
nu		(not including \$	1,010,	641						
Other Revenue		of contributions r	reported on line 1c)	.						
Ŀ		See Part IV, line	18	a		263,362				
the	b	Less: direct ex	rpenses	b		895,517				
0			(loss) from fund	raising	events		-632,155			
			om gaming activitie	٦ - ١			·			
		See Part IV, line								
	h		rpenses							
			(loss) from gam		vities	<b>—</b>				
			f inventory, less	ا مان	VIII 00					
	Iva	returns and all								
		Less: cost of g		. b		<b>—</b>				
	С		(loss) from sales	s of inv	entory					
		Mis	scellaneous Revenue			Busn. Code				
	11a									
	b									
	С									
	d	All other reven	nue							
	е	Total. Add line								
	12	Total revenue	e. See instruction	ns			1,364,972	0	0	20,660

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (B) Program service (C) Management and (**D**) Fundraising Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 152,125 152,125 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign 172,168 172,168 individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees ...... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 509,935 328,332 81,533 100,070 Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits ..... 71,789 46,223 11,478 14,088 9 Payroll taxes Fees for services (non-employees): a Management ..... **b** Legal c Accounting 50,807 24,665 18,625 7,517 Professional fundraising services. See Part IV, line 17 Investment management fees ..... g Other. (If line 11g amount exceeds 10% of line 25, column 2,168 (A) amount, list line 11g expenses on Schedule O.) 9,041 6,680 193 4,481 2,579 895 1,007 12 Advertising and promotion ..... 27,571 8,271 9,471 9,829 Office expenses ..... 13 Information technology ..... 13,674 8,043 3,180 2,451 14 Royalties 15 60,701 31,832 16,647 12,222 16 Occupancy 3,792 119,479 70,665 45,022 Travel 17 Payments of travel or entertainment expenses for any federal, state, or local public officials 27,829 3,983 12,379 Conferences, conventions, and meetings 11,467 19 20 Payments to affiliates ..... 21 160 Depreciation, depletion, and amortization 1,000 644 196 22 Insurance 1,853 1,193 296 364 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) b d e All other expenses 1,222,453 860,375 156,740 205,338 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ►

following SOP 98-2 (ASC 958-720)

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year 2,539,952 1,094,564 Cash—non-interest bearing Savings and temporary cash investments 250,816 356,475 Pledges and grants receivable, net 3 106,676 162,420 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 5 Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 Inventories for sale or use Prepaid expenses and deferred charges 14,303 8,656 10a Land, buildings, and equipment: cost or 12,575 other basis. Complete Part VI of Schedule D 10a **b** Less: accumulated depreciation 11,158 2,417 1,417 10b 10c Investments—publicly traded securities 1,513,893 11 11 12 Investments—other securities. See Part IV, line 11 12 Investments—program-related. See Part IV, line 11 13 13 14 Intangible assets 14 749,114 669,106 15 Other assets. See Part IV, line 11 15 3,657,631 3,812,178 16 Accounts payable and accrued expenses 244,094 436,621 17 Grants payable 185,047 58,500 18 18 56,507 88,845 19 Deferred revenue 19 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, -iabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 485,648 26 583,966 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets 247,335 762,940 27 2,182,924 1,803,556 Temporarily restricted net assets 661,716 Permanently restricted net assets 741,724 29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds 32 32 <del>3,171,</del>983 3,228,212 33 Total net assets or fund balances 3,657,631 3,812,178

Form **990** (2018)

Total liabilities and net assets/fund balances .....

	Check if Schedule O contains a response or note to any line in this Part XI	<u> </u>			
1 Tota	ıl revenue (must equal Part VIII, column (A), line 12)	1	1,:	364,	972
2 Tota	ll expenses (must equal Part IX, column (A), line 25)	2			<u>453</u>
	enue less expenses. Subtract line 2 from line 1	3			519
4 Net	assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,:	L71,	983
	unrealized gains (losses) on investments	5		-86,	290
6 Don	ated services and use of facilities	6			
7 Inve	stment expenses	7			
8 Prio	r period adjustments	8			
9 Othe	er changes in net assets or fund balances (explain in Schedule O)	9			
	assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
33,	column (B))	10	3,2	228,	212
Part X					
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1 Acc	ounting method used to prepare the Form 990:				
If th	e organization changed its method of accounting from a prior year or checked "Other," explain in				
Sch	edule O.				
2a Wer	e the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
If "Y	es," check a box below to indicate whether the financial statements for the year were compiled or				
revie	ewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
<b>b</b> Wer	e the organization's financial statements audited by an independent accountant?		2b	X	
If "Y	es," check a box below to indicate whether the financial statements for the year were audited on a				
sepa	arate basis, consolidated basis, or both:				
X	Separate basis Consolidated basis Both consolidated and separate basis				
c If "Y	es" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
of t	he audit, review, or compilation of its financial statements and selection of an independent accountant?		20	X	
If th	e organization changed either its oversight process or selection process during the tax year, explain in				
Sch-	edule O.				
3a Asa	a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	Single Audit Act and OMB Circular A-133?		3a		Х
	es," did the organization undergo the required audit or audits? If the organization did not undergo the				$\top$
	ired audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		

Form **990** (2018)

Part VII Section A. Officers	, Directors, Trus	stees	s, Ke	y E	mplo	yees	s, ar	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (list any hours for related organizations	Average Position Reportable Reportable compensation from related (list any officer and a director/trustee) thours for Position Reportable compensation from related organization organization (W-2/1099-MISC)									(F) Estimat amount other compens from ti organiza and rela	ted t of r sation he ation ated	
	line)	al trustee tor	nal trustee		employee	Highest compensated employee					organizat	uons	
(20) GARY KORUS	1 00												
BOARD MEMBER	1.00	x						0	o				(
(21) DAVID LEHRER													
DOADD MEMBED	1.00	v											,
BOARD MEMBER (22) MIRIAM NEWMAN		X						0	0				
	1.00							_	_				_
BOARD MEMBER (23) MICHAEL OSTRO	0.00	X						0	0				(
(23) MICHAEL OSIK	1.00												
BOARD MEMBER	0.00	Х						0	0				(
(24) MANDY PATINKI	1.00												
BOARD MEMBER	0.00	x						0	o				(
(25) JACK PLATT													
BOARD MEMBER	1.00	x						0	o				(
(26) HERSHEL RICHN									<u> </u>				
	1.00												
BOARD MEMBER (27) SHAI ROBKIN	0.00	X						0	0				(
(27) SIMI ROBRIN	1.00												
BOARD MEMBER	0.00	X						0	0				
1b Sub-total	ate to Part VII S		 n A				<b>&gt;</b>						
d Total (add lines 1b and 1c)	•						<u> </u>						
2 Total number of individuals (increportable compensation from	cluding but not lim	nited					ove)	who received more than \$1	00,000 of				
	<u> </u>											Yes	No
3 Did the organization list any for employee on line 1a? If "Yes,"	rmer officer, direc	ctor, ue .l	or tr	ustee uch	e, ke indiv	y em	ploy	ee, or highest compensated			3		
4 For any individual listed on line	1a, is the sum o	of rep	ortal	ole c	omp	ensat	tion a	and other compensation fror	m the				
organization and related organi individual											4		
5 Did any person listed on line 1	a receive or accr	ue c	ompe	ensat	ion 1	rom	any	unrelated organization or inc	dividual		5		
for services rendered to the organical Section B. Independent Contracto		:S, C	оттрі	ele .	SCHE	auie	J 101	sucri person			<u> </u>		
1 Complete this table for your five													
compensation from the organiz	(A) business address	npen	Salio	11 101	trie	calei	nuar		(B) ion of services			(C) mpensati	ion
- Name and	business address							Безаци	ion or services			препзац	IOII
											I		
-													
							_						
											l		
O Tatal mussless of the second	antra at (° 1 1	in '		at 1º	.i+- '	4c "	<u> </u>	listed share \					
2 Total number of independent or received more than \$100,000 or								iisted above) who					

Part VII Section A. Officers	, Directors, Tru	stees	s, ne	∌y ⊑i	mpic	yees	s, ar	nd Highest Compensated	Employees (continuea)				
(A) Name and title	(B) Average hours per week (list any hours for	bo	x, unle	Pos check ess pe	rson i	than o s both or/truste	an	(D) Reportable compensation from the organization	(E)  Reportable  compensation from  related  organizations  (W-2/1099-MISC)	,	(F) Estimate amount other compensa from th	of ation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2 1000-WIGG)		organizat and relai organizati	ion ted	
(28) HOWIE RODENS													
BOARD MEMBER	1.00	x						0	0				c
(29) MARCEE SAMBER													
	1.00	,,											_
BOARD MEMBER (30) STEVEN SANDER	0.00 SON	X						0	0				C
	1.00												
BOARD MEMBER	0.00	X						0	0				C
(31) KAREN SCHAPIF	1.00												
BOARD MEMBER	0.00	x						0	o				C
(32) MELVIN SIMON													
DOND MEMBED	1.00	x						0	o				C
BOARD MEMBER (33) BRUCE STANGER		^						0	<u> </u>				
	1.00												
BOARD MEMBER	0.00	X						0	0				C
(34) CHET STEIN	1.00												
BOARD MEMBER	0.00	x						0	0				C
(35) PETER WEXLER	1.00												
BOARD MEMBER  1b Sub-total	0.00	X						0	0				
c Total from continuation shee	ets to Part VII, S	ectio	n A				•						
d Total (add lines 1b and 1c)							<u> </u>	<u> </u>					
2 Total number of individuals (increportable compensation from			to th	iose	liste	d abo	ve)	who received more than \$1	00,000 of				
												Yes	No
3 Did the organization list any <b>for</b> employee on line 1a? <i>If</i> "Yes,"								ee, or highest compensated			3		
For any individual listed on line organization and related organization individual	izations greater t	han :	\$150	,000	? If '	Yes,		mplete Schedule J for such			4		
5 Did any person listed on line 1	a receive or accr	ue c	ompe	ensat	ion 1	rom		unrelated organization or inc					
for services rendered to the organical Section B. Independent Contracto		es," c	ompi	ete S	Sche	dule	J fo	r such person		<u></u>	5		
1 Complete this table for your fiv		nsate	ed in	depe	nder	nt cor	ntrac	ctors that received more than	n \$100,000 of				
compensation from the organiz		npen	satio	n for	the	caler	ndar T					(C)	
Name and	(A) business address							Descript	(B) ion of services		Com	(C) npensati	on
													_
2 Total number of independent c	ontractors (includ	ling b	out n	ot lin	nited	to th	ose	listed above) who					
received more than \$100,000 o								•		ļ			

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

Open to Public Inspection

Name of the organization

FRIENDS OF THE ARAVA INSTITUTE, LTD

			FKIENDS OF I	HE AKAVA INSTITU	JIE,	птр	11-340	3/36					
Pa	art I	Reas	on for Public Charity	Status (All organizations i	must co	mplete	this part.) See instruction	S.					
The	orgai	nization is not a	a private foundation because	it is: (For lines 1 through 12, che	ck only or	ne box.)							
1		A church, cor	nvention of churches, or asso	ciation of churches described in	section '	170(b)(1)(	A)(i).						
2		A school desc	cribed in section 170(b)(1)(A	A)(ii). (Attach Schedule E (Form 9	990 or 990	0-EZ).)							
3	П	A hospital or	a cooperative hospital service	e organization described in secti	on 170(b	)(1)(A)(iii)	ı <u>.</u>						
4	П	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,											
	_	city, and state:											
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
	_		(b)(1)(A)(iv). (Complete Part		•								
6				vernmental unit described in sec	tion 170	(b)(1)(A)(v	<i>(</i> ).						
7		An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8	П			<b>70(b)(1)(A)(vi).</b> (Complete Part II	.)								
9	П	An agricultura	al research organization desc	ribed in section 170(b)(1)(A)(ix)	operated	in conjur	nction with a land-grant college						
	_	or university of university:	or a non-land-grant college of	agriculture (see instructions). En	ter the na	me, city,	and state of the college or						
10	X	An organization	on that normally receives: (1)	more than 33 1/3% of its support	rt from co	ntributions	s, membership fees, and gross						
		•	•	t functions—subject to certain ex		` '							
		• •	•	I unrelated business taxable inco			11 tax) from businesses						
44			•	1975. See <b>section 509(a)(2).</b> (		,	(-)/4)						
11	Н	ŭ		clusively to test for public safety.			• • •						
12	Ш	-		cclusively for the benefit of, to per ations described in <b>section 509</b> (a									
				at describes the type of supportin				q.					
	а		<u>-</u>	rated, supervised, or controlled by			•						
				er to regularly appoint or elect a r		-	. ,						
		supporting	g organization. You must co	mplete Part IV, Sections A and	B.								
	b	Type II. A	A supporting organization sup	ervised or controlled in connection	on with its	supporte	d organization(s), by having						
		control or	management of the supporti	ng organization vested in the sar	ne persor	s that co	ntrol or manage the supported						
		organizati	ion(s). You must complete I	Part IV, Sections A and C.									
	С			upporting organization operated in ructions). <b>You must complete P</b>									
	d	Type III	non-functionally integrated	. A supporting organization opera	ited in co	nnection v	vith its supported organization(s	)					
				organization generally must satis	-								
		_ `	,	ust complete Part IV, Sections									
	е			ived a written determination from -functionally integrated supporting			Type I, Type II, Type III						
	f		nber of supported organizatio		3 3								
	g	Provide the fo	ollowing information about the	e supported organization(s).									
(	i) Nam	e of supported	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of					
		ganization		(described on lines 1–10		ur governing	support (see	other support (see					
				above (see instructions))		ment?	instructions)	instructions)					
<b>/A</b> \					Yes	No							
(A)													
(B)													
(0)													
(C)													
(D)													
(E)													
T-4-	.1												

Schedule A (Form 990 or 990-EZ) 2018

FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			, <b>,</b>	•	,		
Caler	dar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	8	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")							
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
<b>4</b> <b>5</b>	Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							
6	Public support. Subtract line 5 from line 4							
	tion B. Total Support			· ·				
	dar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	В	(f) Total
7	Amounts from line 4	. ,			, ,	, ,		• • • • • • • • • • • • • • • • • • • •
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources							
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income. Do not include gain or loss from the sale of capital assets							
	(Explain in Part VI.)							
11	Total support. Add lines 7 through 10						40	
12	Gross receipts from related activities, etc. (						12	
13	First five years. If the Form 990 is for the	-		-				
500	organization, check this box and stop here tion C. Computation of Public Su							
				(0)			44	0/
14	Public support percentage for 2018 (line 6,		4.4				14	<u>%</u>
15	Public support percentage from 2017 Sched						15	%
16a	33 1/3% support test—2018. If the organization music			•	1/3% or more, che	CK THIS		
h	box and <b>stop here</b> . The organization qualifi				io 22 1/20/ or more			
b	33 1/3% support test—2017. If the organization of			·				
170	this box and <b>stop here</b> . The organization q				or 16b, and line 1			
17a	<ul><li>10%-facts-and-circumstances test—201</li><li>10% or more, and if the organization meets</li></ul>	_						
	Part VI how the organization meets the "fac							
	organization							▶ □
b	10%-facts-and-circumstances test—201	_				ine		
	15 is 10% or more, and if the organization			•	•			
	Explain in Part VI how the organization med	ets the "facts-and-c	circumstances" test	. The organization o	qualifies as a public	cly		. –
								▶ ∟
18	<b>Private foundation.</b> If the organization did instructions							▶ □
	Instructions							<u> </u>

Page 2

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

Sec	tion A. Public Support	quality under the	e tests listed be	now, piease coi	inpiete Part II.)		
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership	(1)	(1)				
	fees received. (Do not include any "unusual grants.")	1,466,541	2,233,189	1,681,172	3,356,786	1,976,467	10,714,155
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	233,241	153,358	224,569	279,913	263,362	1,154,443
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	1,699,782	2,386,547	1,905,741	3,636,699	2,239,829	11,868,598
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	<b>Public support.</b> (Subtract line 7c from line 6.)						11 000 500
Sec	tion B. Total Support						11,868,598
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
9	Amounts from line 6	1,699,782	2,386,547	1,905,741	3,636,699	2,239,829	11,868,598
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	38,200	30,393	31,644	29,525	20,660	150,422
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	30,200	55,555			23,333	200, 122
С	Add lines 10a and 10b	38,200	30,393	31,644	29,525	20,660	150,422
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	1,737,982	2,416,940	1,937,385	3,666,224	2,260,489	12,019,020
14	First five years. If the Form 990 is for the		econd, third, fourth,	or fifth tax year as	a section 501(c)(3	<i>a</i> )	
<u></u>	organization, check this box and stop here					<u></u>	▶ ∟
	tion C. Computation of Public Su			F\\		45	00 75 %
15 16	Public support percentage for 2018 (line 8, Public support percentage from 2017 Sched	dule A Part III line 1	y ime 13, column (i	"		15	98.75 %
	tion D. Computation of Investme						98.68 %
17	Investment income percentage for 2018 (lin			olumn (f))		17	1 %
18	Investment income percentage from 2017		· 47			امدا	1 %
19a	33 1/3% support tests—2018. If the organ						
b	17 is not more than 33 1/3%, check this box 33 1/3% support tests—2017. If the organ	x and <b>stop here.</b> The nization did not check	e organization qual ca box on line 14 o	ifies as a publicly s or line 19a, and line	supported organizat 16 is more than 33	ion 3 1/3%, and	. $\sqsubset$
00	line 18 is not more than 33 1/3%, check this		_				. —
20	Private foundation. If the organization did	not check a box on	line 14, 19a, or 19b	o, check this box an	d see instructions		🕨 🔼

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer 3a (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign b supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? С
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
A (F	10b orm 99	00 or 990	-EZ) 2018

08/21/2019 11-3485736 Schedule A (Form 990 or 990-EZ) 2018 FRIENDS OF THE ARAVA INSTITUTE, LTD Page 5 Part IV Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? 11a 11b **b** A family member of a person described in (a) above? c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, 2 supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). Section D. All Type III Supporting Organizations Yes No Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's 3 supported organizations played in this regard. Section E. Type III Functionally-Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). а The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. b The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions). 2 Activities Test. Answer (a) and (b) below. Yes No a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined

- that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	990 or 990-EZ) 2018 FRIENDS OF THE ARAVA INSTI			736 Page 6
Part V	Type III Non-Functionally Integrated 509(a)(3) Supporting O	rganizati	ons	
1 Check	k here if the organization satisfied the Integral Part Test as a qualifying trust on No	ov. 20, 1970	0 (explain in Part VI). See	
instru	uctions. All other Type III non-functionally integrated supporting organizations mu	ıst complete	Sections A through E.	
Section A - A	djusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net shor	rt-term capital gain	1		
2 Recoveri	ies of prior-year distributions	2		
3 Other gr	ross income (see instructions)	3		
4 Add lines	s 1 through 3.	4		
5 Deprecia	ation and depletion	5		
6 Portion of	of operating expenses paid or incurred for production or			
collection of	gross income or for management, conservation, or			
maintenance	of property held for production of income (see instructions)	6		
7 Other ex	openses (see instructions)	7		
8 Adjusted	d Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - M	inimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregat	te fair market value of all non-exempt-use assets (see			
instructions for	or short tax year or assets held for part of year):			
<b>a</b> Aver	rage monthly value of securities	1a		
<b>b</b> Aver	rage monthly cash balances	1b		
<b>c</b> Fair	market value of other non-exempt-use assets	1c		
d Tota	al (add lines 1a, 1b, and 1c)	1d		
e Disc	count claimed for blockage or other			
factors (e	explain in detail in <b>Part VI</b> ):			
2 Acquisition	on indebtedness applicable to non-exempt-use assets	2		
3 Subtract	line 2 from line 1d.	3		
4 Cash de	emed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instruction	ons).	4		
5 Net value	e of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply I	line 5 by .035.	6		
7 Recoveri	ies of prior-year distributions	7		
8 Minimun	m Asset Amount (add line 7 to line 6)	8		
Section C - Di	istributable Amount			Current Year
1 Adjusted	I net income for prior year (from Section A, line 8, Column A)	1		
	% of line 1.	2		
3 Minimum	n asset amount for prior year (from Section B, line 8, Column A)	3		
	eater of line 2 or line 3.	4		
5 Income t	tax imposed in prior year	5		
6 Distribut	table Amount. Subtract line 5 from line 4, unless subject to			
emergency to	emporary reduction (see instructions).	6		
7 Check	k here if the current year is the organization's first as a non-functionally integrated	I Type III su	pporting organization (see	

Schedule A (Form 990 or 990-EZ) 2018

instructions).

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 3 Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required) 5 Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2018 from Section C, line 6 9 10 Line 8 amount divided by line 9 amount (i) (ii) (iii) **Excess Distributions** Underdistributions Section E - Distribution Allocations (see instructions) Distributable Pre-2018 Amount for 2018 Distributable amount for 2018 from Section C, line 6 Underdistributions, if any, for years prior to 2018 (reasonable cause required-explain in Part VI). See instructions. Excess distributions carryover, if any, to 2018 a From 2013 **b** From 2014 **c** From 2015 . . . . . . **d** From 2016 **e** From 2017 f Total of lines 3a through e **g** Applied to underdistributions of prior years h Applied to 2018 distributable amount i Carryover from 2013 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from 3f. Distributions for 2018 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2018 distributable amount c Remainder. Subtract lines 4a and 4b from 4. Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. 6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2019. Add lines 3j and 4c. Breakdown of line 7: a Excess from 2014 **b** Excess from 2015 c Excess from 2016 d Excess from 2017 e Excess from 2018

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Forn	n 990 or 990-EZ) 2018	FRIENDS	OF THE	ARAVA	INSTITUTE	, LTD	11-3485736	Page 8
Part VI	Supplemental III, line 12; Part	IV, Section A, line	s 1, 2, 3b,	3c, 4b, 4c,	5a, 6, 9a, 9b, 9	c, 11a, 11	Part II, line 17a or b, and 11c; Part IV, IV, Section E, lines	17b; Part Section
	3a, and 3b; Par	t V, line 1; Part V, 6. Also complete t	Section B,	line 1e; Pa	art V, Section D,	lines 5, 6,	and 8; and Part V,	Section E,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to *www.irs.gov/Form990* for the latest information. OMB No. 1545-0047

2018

Employer identification number

FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Organization type (check one): Filers of: Section: Form 990 or 990-EZ **X** 501(c)( **3** ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering) "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Page 2

Name of organization
FRIENDS OF THE ARAVA INSTITUTE, LTD

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	RUSSELL BERRIE FOUNDATION GLENPOINTE CENTRE EAST 300 FRANK W. BURR BLVD TEANECK NJ 07666	\$ 50,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	JACOB AND HILDA BLAUSTEIN FOUNDATION ONE SOUTH STREET SUITE 2900 BALTIMORE MD 21202	\$ 50,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3	THE OSPREY FOUNDATION ONE OLYMPIC PLACE 8TH FLOOR TOWSON MD 21204	\$ 40,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No	Name, address, and ZIP + 4  JEROME E TOFFLER PRIVATE FOUNDATION PO BOX 6008  SIOUX FALLS SD 57117	\$ 31,140	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	ELIAS FAMILY PHILANTHROPIC FUND C/O GLENMEDE TRUST COMPANY PHILADELPHIA PA 19103	\$ 30,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
. 6	SERENA FOUNDATION C/O BCS 30 BRATTLE STREET CAMBRIDGE MA 02138	\$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

FRIENDS OF THE ARAVA INSTITUTE, LTD

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	DAVID LEE-PARRITZ 8 WELLINGTON ST. #1 BOSTON MA 02118	\$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	ARIEL GRATCH 14 MEDINAT HAYEHUDIM HERTZLIA	\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
9	Name, address, and ZIP + 4  LAWRENCE AREM 645 HAZELHURST AVENUE  MERION STATION PA 19066	Total contributions  \$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	HARRIS-SHAPIRO PHILANTHROPIC FUND 7820 WHITEWOOD RD. ELKINS PARK PA 19027	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	ISIDORE C. & PENNY W. MYERS FOUNDATION C/O MYERS-ERICKSON PROPERTIES 2 UPPER NEWPORT PLAZA DRIVE NEWPORT BEACH CA 92660	\$ 37,363	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	SYLVIA M. NEIL 1260 NORTH ASTOR CHICAGO IL 60610	\$ 36,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Page 2

Name of organization

FRIENDS OF THE ARAVA INSTITUTE, LTD

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	THE BEVERLY FOUNDATION 1660 HIGHWAY 100 S SUITE 303 MINNEAPOLIS MN 55416	\$ 25,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	MINNEAPOLIS JEWISH FEDERATION ANTOKOLSKI 3/315 TEL AVIV	\$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 15	Name, address, and ZIP + 4  THE REGGI MARDER FOUNDATION 2319 HARTREY AVE  EVANSTON  IL 60201	Total contributions  \$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
16	Name, address, and ZIP + 4  BERNARD FRIEDMAN 7667 SEATTLE PLACE  LOS ANGELES CA 90046	Total contributions  \$ 18,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	B'RUCHAH AT FUND, SALLY GOTTESMAN 333 W. 88THS STREET NEW YORK NY 10024	\$ 12,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	BLG TRUST, BETTY GLASSGOLD C/O ALAN QUEEN 116 SPRUCE STREET CEDARHURST NY 11516	\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

FRIENDS OF THE ARAVA INSTITUTE, LTD

Employer identification number 11-3485736

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) Type of contribution Name, address, and ZIP + 4 **Total contributions** No. HARRY BLEIWISE 19 JUNE BLEWISE MEMORIAL FUND Person 39 ROBIN STREET Payroll 10,000 Noncash NJ 07866 **ROCKAWAY** (Complete Part II for noncash contributions.) (a) (c) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 20 THE ROBERT SILLINS FAMILY FOUNDATION Person 224 WEST 49TH STREET Payroll SUITE 411 10,000 Noncash NY 10019 NEW YORK (Complete Part II for noncash contributions.) (b) (a) (c) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 21 MERRY SHERMAN Person 3455 BRITTAN AVE Payroll 10,000 Noncash CA 94070 SAN CARLOS (Complete Part II for noncash contributions.) (c) (d) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 22 JACK AND ANDREA PLATT Person 410 ACCOMAC ROAD Payroll 7,750 Noncash WYNCOTE PA 19095 (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 23 MR & MRS DAVID CAINE Person 40 LITTLEFIELD RD Payroll 7,500 Noncash MA 02459 NEWTON CENTRE (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 Total contributions Type of contribution 24 GARY KORUS X Person 1620 ASHBOURNE ROAD **Payroll** 7,200 Noncash ELKINS PARK PA 19027 (Complete Part II for noncash contributions.)

FRIENDS OF THE ARAVA INSTITUTE, LTD

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25	RICHARD & RENEE GOLDMAN PHIL FUND 411 N NEW RIVER DRIVE E APT 1701 FT LAUDERDALE FL 33301	\$ 6,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
26	AMERESCO, INC 111 SPEEN STREET SUITE 410 FRAMINGHAM MA 01701	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4 CHARLES & ESTHER KIMERLING CHARITABL	Total contributions	Type of contribution
27	FOUNDATION PO BOX 279  ARDSLEY ON HUDSON NY 10503	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28	CHERYL LANG ULLMAN PO BOX 130 RUTLAND VT 05702	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29	ELLIOT & MARLYS BADZIN FAMILY FDTN 4830 LAKE HARRIET PARKWAY WEST MINNEAPOLIS MN 55410	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
30	KATHERINE B. ARTHAUD C/O BINNACLE CAPITAL SERVICES PO BOX 381348 CAMBRIDGE MA 02238	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

FRIENDS OF THE ARAVA INSTITUTE, LTD

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31	MARION C. MUELLER PO BOX 646  MANCHESTER VT 05254	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
32	MICHAEL FISCHER AND SUSANN WILKINSON 142 ORCHARD ST  SOMERVILLE MA 02144	\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4 PENNY AND STEVEN SANDERSON FUND	Total contributions	Type of contribution
33	OF THE MINNEAPOLIS 16205 39TH PL N PLYMOUTH MN 55446	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	SAM SPIEGEL FOUNDATION 115 LAKESHORE DRIVE #1247 NORTH PALM BEACH FL 33408	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35	HARRIS-SHAPIRO PHILANTHROPIC FUND 7820 WHITEWOOD RD ELKINS PARK PA 19027	\$ 5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
36	BAIN FAMILY FOUNDATION 2860 CIRCLE DRIVE SOUTH SUITE 2134 COLORADO SPRINGS CO 80906	\$ 10,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection Name of the organization Employer identification number FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds Total number at end of year \_\_\_\_\_ Aggregate value of contributions to (during year) 2 Aggregate value of grants from (during year) 3 Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a **b** Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of

public service, provide the following amounts relating to these items:

public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

a Revenue included on Form 990, Part VIII, line 1

		A INSTITUTI					Page 2
Part III Organizations Maintaining	Collections of	Art, Historical Tı	reasures, or O	ther Simila	r Assets	(continu	ed)
<b>3</b> Using the organization's acquisition, accession, collection items (check all that apply):	and other records,	check any of the follov	ving that are a sign	ificant use of it	S		
a Public exhibition	d 🗌	Loan or exchange pro	ograms				
b Scholarly research	е	Other					
c Preservation for future generations	<u>—</u>						
4 Provide a description of the organization's colle	ctions and explain h	now they further the or	ganization's exemp	t purpose in Pa	art		
XIII.		•					
5 During the year, did the organization solicit or r	eceive donations of	art, historical treasure	s, or other similar				
assets to be sold to raise funds rather than to be		·	•			Ye	s No
Part IV Escrow and Custodial Arra		<u> </u>					
Complete if the organization		on Form 990. Pa	rt IV. line 9. or	reported an	amount o	n Form	
990, Part X, line 21.			,,				
1a Is the organization an agent, trustee, custodian	or other intermedia	ry for contributions or	other assets not				
included on Form 990, Part X?		•				☐ Ye	s No
<b>b</b> If "Yes," explain the arrangement in Part XIII ar						□ .•	°
b ii res, explain the analigement iii i art XIII ar	id complete the lone	wing table.		Г		Amount	
Poginning holonge				ŀ	1c	7 1110 01110	
c Beginning balance				· · · · · · · · · · · · · · · · · · ·	1d		
d Additions during the year							
e Distributions during the year					1e		
f Ending balance				L	1f		П.,
2a Did the organization include an amount on Form							$\vdash$
b If "Yes," explain the arrangement in Part XIII. C  Part V Endowment Funds.	neck nere if the exp	lanation has been pro	vided on Part XIII .				<u> </u>
	anawarad "Vaa"	on Form OOO Do	urt IV line 10				
Complete if the organization						(-) [	
<u>,                                    </u>	(a) Current year	(b) Prior year	(c) Two years bac	ck (a) inc	ee years back	(e) Four	r years back
1a Beginning of year balance							
<b>b</b> Contributions							
<b>c</b> Net investment earnings, gains, and							
losses							
d Grants or scholarships							
e Other expenditures for facilities and							
programs							
f Administrative expenses							
g End of year balance							
2 Provide the estimated percentage of the curren	t year end balance	(line 1g, column (a)) h	eld as:				
a Board designated or quasi-endowment ▶	%						
<b>b</b> Permanent endowment ▶ %							
c Temporarily restricted endowment ▶	%						
The percentages on lines 2a, 2b, and 2c should	d equal 100%.						
3a Are there endowment funds not in the possessi	ion of the organization	on that are held and a	dministered for the				
organization by:							Yes No
(i) unrelated organizations						3a(i)	
(ii) related organizations						3a(ii)	
<b>b</b> If "Yes" on line 3a(ii), are the related organization	ons listed as require	d on Schedule R?				3b	
4 Describe in Part XIII the intended uses of the c	organization's endow	ment funds.					
Part VI Land, Buildings, and Equip	oment.						
Complete if the organization	answered "Yes"	on Form 990, Pa	rt IV, line 11a.	See Form 9	90, Part X	, line 10	)
Description of property	(a) Cost or other I		other basis	(c) Accumulated		(d) Book	
	(investment)	(oti	her)	depreciation			
1a Land							
<b>b</b> Buildings							
c Leasehold improvements							
d Equipment							
e Other							
Total. Add lines 1a through 1e. (Column (d) must equ	ial Form 990, Part X	C, column (B), line 10c.	.)		▶		

Part VII	Investments—Other Securities.	000 Devt IV lin	- 44h Can Farm 000 Day	t V line 40
	Complete if the organization answered "Yes" on I	1		
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	
			Cost of end-of-year i	Tidiket value
(1) Financial				
	ld equity interests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 12.) ▶			
Part VIII	Investments—Program Related.		•	
	Complete if the organization answered "Yes" on I	Form 990, Part IV, Iin	e 11c. See Form 990, Par	t X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of va	
			Cost or end-of-year i	market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	// / / / / / / / / / / / / / / / / / /			
	n (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX	Other Assets.	- 000 D ( N/ I'	44   0   5   000   5	( )
	Complete if the organization answered "Yes" on I	-orm 990, Part IV, IIn	e 11d. See Form 990, Par	
	(a) Description		_	(b) Book value
_(1)		D BY TRUSTEES	5	661,716
(2)	SECURITY DEPOSIT			7,390
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 15.)			669,106
Part X	Other Liabilities.			
	Complete if the organization answered "Yes" on I	Form 990, Part IV, lin	e 11e or 11f. See Form 99	90, Part X,
	line 25.			
1.	(a) Description of liability	(b) Book value		
(1) Federal	income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	n (b) must equal Form 990, Part X, col. (B) line 25.) ▶			
i Ulai. (COIUMI	ı ( <i>u)</i> must <del>c</del> quai romi ээ∪, rait ∧, coi. (b) lifle 25.) <b>&gt;</b>	1		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

Pa	Reconciliation of Revenue per Audited Financial		per Return.	
	Complete if the organization answered "Yes" on For			1 264 070
1	Total revenue, gains, and other support per audited financial statements $\dots$			1,364,972
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 . 1		
а	Net unrealized gains (losses) on investments	2a		
b		2b		
С	' ' '	2c		
d	Other (Describe in Part XIII.)	2d		
е	• • • • • • • • • • • • • • • • • • • •		2e	
3	Subtract line 2e from line 1		3	1,364,972
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
С				
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1.			1,364,972
Pa	art XII Reconciliation of Expenses per Audited Financia		es per Return.	
	Complete if the organization answered "Yes" on For	m 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements		1	1,222,453
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b		2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е			2e	
3	Subtract line 2e from line 1		3	1,222,453
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b				
			-	
С	Add lines <b>4a</b> and <b>4b</b>		4C	
с 5		18.)	4c 5	1,222,453
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18.)		1,222,453
5 Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.	18.)	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
<b>5</b> <b>Pa</b> Provi	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 1; Part IV, lines 1b and 2b; Part V, lir	5	1,222,453
5 Provi 2; Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.) 4; Part IV, lines 1b and 2b; Part V, line provide any additional information.	ne 4; Part X, line	
5 Provi 2; Pa	Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line</i> Art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	18.) 4; Part IV, lines 1b and 2b; Part V, line provide any additional information.	ne 4; Part X, line	
Provide 2; Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
Provide 2; Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
Provide Provid	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, line provide any additional information.	ne 4; Part X, line	
Provide Provid	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, line provide any additional information.	ne 4; Part X, line	
Provide Provid	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, line provide any additional information.	ne 4; Part X, line	
5 Provide 2; Provide 3 Pro	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Provide 2; Provide 3 Pro	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Perovi 2; Per	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Perovi 2; Per	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Provi 2; Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.) 4; Part IV, lines 1b and 2b; Part V, lir 5 provide any additional information.	ne 4; Part X, line	
5 Provi 2; Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.) 4; Part IV, lines 1b and 2b; Part V, lir 5 provide any additional information.	ne 4; Part X, line	
5 P?	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lir b provide any additional information.	ne 4; Part X, line	
5 P?	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lir b provide any additional information.	ne 4; Part X, line	
5 Pe Provide P	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Pe Provide P	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	
5 Provide Provide Prov	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	18.)  4; Part IV, lines 1b and 2b; Part V, lines provide any additional information.	ne 4; Part X, line	

Schedule D (Fo	rm 990) 2018	FRIENDS	OF THE	ARAVA	INSTITUTE,	LTD	11-3485736	Page <b>5</b>
Part XIII	Supplement	al Informati	on (continu	ed)				
			-					
•								

# SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

Employer identification number

Open to Public Inspection

OMB No. 1545-0047

FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	FUL	ili 990, Part IV, ilile	140.			
1	-	_		substantiate the amount of its gran		
				sistance, and the selection criteria us		Yes X No
2				cedures for monitoring the use of its		🗀 🛂 🗀 🕹
-	outside the Un		r the organization of pro-	secures for mornioning the use of its	granto and other assistance	
3	Activities per R	Region. (The following F	Part I, line 3 table can b	e duplicated if additional space is ne	eded.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a S	Subtotal					
	otal from continuation					
c T	otals (add					

Schedule F (Form 990) 2018

Page 2 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Part II

1 (a) Name of organization	(b) IRS code section and EIN (f applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(5)			ENVIRONMENTAL STUDY	172,168	ELECTRONIC	TRE		
(2)								
(3)								
(4)								
(5)								
(9)								
(2)								
(8)								
(6)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
2 Enter total number of re by the IRS, or for which	ecipient organizations lis the grantee or counse	sted above that are	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	country, recognized as t	ax-exempt		<b>→</b>	

Schedule F (Form 990) 2018

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2018 FRIENDS OF THE ARAVA INSTITUTE, LTD 11–3485736

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

Page 3

(a) Type of grant or assistance (b) Region (c) Number of	(b) Region	(c) Number of	(d) Amount of	(e) Manner of	(f) Amount of	(g) Description	(h) Method of
		recipients	cash grant	cash	noncash	of noncash assistance	valuation (book FMV
				disbursement	assistance		appraisal, other)
(1)							
ę							
(2)							
(3)							
(4)							
(F)							
(9)							
(2)							
(8)							
(6)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
						Schedule	Schedule F (Form 990) 2018

TITID	11_2/05726	Dogo 1

Pa	irt IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
•	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
		□ v <sub>a</sub> .	X No
	Corporation (see Instructions for Form 926)	Yes	X No
_			
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
		_	
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To		
		Yes	X No
	Certain Foreign Corporations (see Instructions for Form 5471)	les les	21 NO
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
•			
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		<u></u>
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
	7	. 🔲	
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
		□ vaa	▼ No
	Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2018

#### **SCHEDULE G** (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Inspection

FRIENDS OF THE ARAN	A TNSTTT	TTE.	. Т	מיד.	11-34857	
Part I Fundraising Activities. Complete if t						
Form 990-EZ filers are not required to					, , , , , , , , , , , , , , , , , , ,	
1 Indicate whether the organization raised funds through any	of the following a	ctivitie	s. Ch	eck all that apply.		
a Mail solicitations	Solicitation	of no	n-gove	ernment grants		
b Internet and email solicitations	Solicitation	of gov	/ernm	ent grants		
c Phone solicitations	g 🔲 Special fun	draisir	ng eve	ents		
d In-person solicitations						
2a Did the organization have a written or oral agreement with or key employees listed in Form 990, Part VII) or entity in	connection with p	rofessi	onal f	undraising services?		Yes No
b If "Yes," list the 10 highest paid individuals or entities (fund compensated at least \$5,000 by the organization.	draisers) pursuant	to agr	eemer	nts under which the fundrais	ser is to be	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	raiser custo cont	id fund- have ody or rol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes			coi. (i)	
1						
2						
3						
4						
5						
6						
7						
8						
9						
0						
- Total			. •			
3 List all states in which the organization is registered or lice registration or licensing.	nsed to solicit con	tributio	ons or	has been notified it is exer	npt from	1

Page 2

**Part II** Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		gross receipts g	reater than \$5,000.			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			BIKE RIDE - ISR		NONE	(add col. (a) through
45			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts	1,274,003			1,274,003
		Less: Contributions	1,010,641			1,010,641
	3	Gross income (line 1 minus line 2)	263,362			263,362
	4	Cash prizes				
	5	Noncash prizes				
ses	6	Rent/facility costs	475,057			475,057
Direct Expenses	7	Food and beverages	57,738			57,738
Direct	8	Entertainment				
	9	Other direct expenses	362,722			362,722
	10	Direct expense summary	Add lines 4 through 9 in column (d)		•	895,517
			stract line 10 from line 3, column (d)			-632,155
P	art		olete if the organization answ	vered "Yes" on Form 990, P	Part IV, line 19, or reporte	ed more
		than \$15,000 o	n Form 990-EZ, line 6a.	#N D # 1		
Jue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue						
	1	Gross revenue				
Se	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	_	Office Foot and				
	5	Other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No %	No 70	No No	
	7	Direct expense summary.	Add lines 2 through 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summa	ary. Subtract line 7 from line 1, colu	mn (d)	<b>&gt;</b>	
	ls t	` ,	organization conducts gaming activ conduct gaming activities in each of			
		ere any of the organization's Yes," explain:	gaming licenses revoked, suspende	ed, or terminated during the tax ye	ar?	Yes No

Sche	dule G (Form 990 or 990-EZ) 2018	FRIENDS	OF '	THE	ARAVA	INSTITUTE,	LTD	11-3485	736		Page 3
11	Does the organization conduct gaming	activities with noni	members	s?						Yes	No
12	Is the organization a grantor, beneficiary	or trustee of a tru	ıst, or a							_	_
	formed to administer charitable gaming	?							[	Yes	No
13	Indicate the percentage of gaming activ									_	
а	The organization's facility	•						14	3a		%
b									3b		%
14	Enter the name and address of the pers										
•	records:	our mie proparec	ogo		99, 9						
	Name ▶										
	Name ▶										
	Address										
	Address •										
15a	Does the organization have a contract v	uith a third party fr	om who	m tha	vraanization r	occives gaming					
ısa					-				ſ	Yes	П
h		conus received by	the orac					the	L	163	
b	If "Yes," enter the amount of gaming rev						and	rne			
_	amount of gaming revenue retained by		۰								
С	If "Yes," enter name and address of the	tnird party:									
	N N										
	Name ▶										
	Address ▶										
40											
16	Gaming manager information:										
	Name ►										
	Gaming manager compensation ▶ \$										
	Description of services provided ▶										
	□ B:	-1	<u> </u>		444	_					
	Director/officer Em	oloyee	Inc	aepenae	ent contracto	or					
<b></b>	Maria de la compansión de la Constantina del Constantina de la Con										
17	Mandatory distributions:										
а	Is the organization required under state				•				ſ	¬ ,,	п.,
	retain the state gaming license?								L	Yes	∐ No
b	Enter the amount of distributions require					empt organizations or					
D-	spent in the organization's own exempt				\$ *:	and by Doubline	Oh sal	(:::\	(, , ),		
Pa	rt IV Supplemental Informa									and	
	Part III, lines 9, 9b, 10b	), 150, 150, 16	, and	17D, 8	as applicat	ole. Also provide a	any add	uonai iniorma	uon.		
	See instructions.										

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**SCHEDULE 1** (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2018

Open to Public Inspection

**ջ** ⊠ STUDY Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, (h) Purpose of grant or assistance ENVIRONMENTAL Employer identification number Yes 11-3485736 noncash assistance (g) Description of Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (f) Method of valuation (book, FMV, appraisal, other) 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (e) Amount of noncash assistance 152,125 (d) Amount of cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table LIT (c) IRC section (if applicable) FRIENDS OF THE ARAVA INSTITUTE, ო 13-4087102 General Information on Grants and Assistance (p) EIN the selection criteria used to award the grants or assistance? NY 10022 (a) Name and address of organization or government 829 THIRD AVE Name of the organization NEW YORK (1) HAZON Part II Part I

3

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8

6

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2018)

FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Schedule I (Form 990) (2018)

Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

Supplemental Information Provide the information required in Part I line 2. Part III column (h): and any other additional information
lemental Information Provide the information required in Part I line 2. Part III column

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ▶Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

FRIENDS OF THE ARAVA INSTITUTE, LTD

Employer identification number 11-3485736

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
_				
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	_		

FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Schedule J (Form 990) 2018 Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		moitonement ONLY OOCH TOlker C W. to	in the second of			- - - - - -	: (
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive	(iii) Other reportable compensation	other deferred compensation	benefits	(E) rocar or couring (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
MIRIAM MAY (0)	216,862	0	0	О	0	216,862	0
1 EXECUTIVE DIRECTOR (ii)					0		
(ii)	0						
(1)							
(ii)							
(ii)							
(0)	(t						
(0) 2	(i						
(ii) 8	(i						
(n) 6							
(0)							
(ii)	(i						
(1)	0						
(ii)	0						
(ii)	0						
(ii)	0						
(1)	(0						
						Š	Schedule J (Form 990) 2018

DAA

Page 3	e this part									Schedule J (Form 990) 2018
	5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part									
	ı, 6b, 7, and 8, and fo									
11-3485736	4a, 4b, 4c,									
STITUTE, LTD	I, lines 1a, 1b, 3,									
THE ARAVA INSTI	Provide the information, explanation, or descriptions required for Part for any additional information.									
n 990) 2018 FRIENDS OF Supplemental Information	explanation, or descr lation.									
Schedule J (Form 990) 2018  Part III Supplemen	Provide the information, explaration of any additional information.									

#### SCHEDULE M (Form 990)

**Noncash Contributions** 

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736

Pa	art I Types of Property							
		(a)	(b)	(c)	(d)			
		Check if	Number of contributions or	Noncash contribution amounts reported on	Method of determining			
		applicable	items contributed	Form 990, Part VIII, line 1g	noncash contribution amo	unts		
1	Art — Works of art							
2	Art — Historical treasures							
3	Art — Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities — Publicly traded							
10	Securities — Closely held stock							
11	Securities — Partnership, LLC,							
	or trust interests							
12	Securities — Miscellaneous							
13	Qualified conservation							
	contribution — Historic							
	structures							
14	Qualified conservation							
•	contribution — Other							
15	Real estate — Residential							
16	Real estate — Commercial							
17	Real estate — Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►( )							
26	Other ►(							
27	Other ►(							
28	Other ▶(							
29	Number of Forms 8283 received by the	ne organiza	ation during the tax year f	or contributions for				
	which the organization completed For	m 8283, P	art IV, Donee Acknowled	gement	29			
							Yes	No
30a	During the year, did the organization i	receive by	contribution any property	reported in Part I, lines 1 th	nrough			
	28, that it must hold for at least three	years from	the date of the initial cor	ntribution, and which isn't re	quired			
	to be used for exempt purposes for the	ne entire ho	olding period?			30a		X
b	If "Yes," describe the arrangement in							
31	Does the organization have a gift acc	eptance po	olicy that requires the revi	ew of any nonstandard				
	contributions?					31		X
32a	Does the organization hire or use thir							
	contributions?					32a		X
b	If "Yes," describe in Part II.							
33	If the organization didn't report an am-	ount in colu	umn (c) for a type of prop	erty for which column (a) is	checked,			
	describe in Part II							

Schedule M (Form	n 990) 2018	FRI	ENDS	OF	THE	ARAVA	INSTITU	TE,	LTD	11-348	5736		Page <b>2</b>
Part II	Supplem	ental	Inforn	nation	. Prov	ride the inf	ormation req	uired	by Part	I, lines 30b	, 32b, an	d 33, and wh	ether
	the organ	nizatio	n is rec	ortina	in Pa	rt I. colum	n (b), the nu	mber	of contri	ibutions, the	number	r of items rec	eived.
	or a com	binatio	on of b	oth Al	so coi	mplete this	s part for any	/ addi	itional inf	ormation			,
	01 4 00111	ion ratio	J. O. D.	J. 11. 7 ti	00 00.	inploto tillo	part for any	- aaa	tional iii	omiation.			
• • • • • • • • • • • • • • • • • • • •													

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 **2018** 

2018
Open to Public

Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

FRIENDS OF THE ARAVA INSTITUTE,

Employer identification number

11-3485736

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990

A DRAFT OF THE FORM 990 IS PROVIDED TO THE ORGANIZATION BY THE PAID

PREPARER. THE DRAFT IS REVIEWED BY THE ORGANIZATION'S SENIOR STAFF

RESPONSIBLE FOR FINANCE AND OPERATIONS, WITH INPUT FROM THE APPROPRIATE

BOARD MEMBERS UPON REQUEST. ONCE ANY REVISIONS HAVE BEEN MADE, THE FINAL

DRAFT IS PROVIDED TO ALL BOARD MEMBERS PRIOR TO FILING.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

YES. EACH YEAR ALL BOARD MEMBERS ARE PROVIDED WITH THE POLICY AND COMPLETE

A DISCLOSURE FORM.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

A COMMITTEE OF DESIGNATED BOARD MEMBERS IS RESPONSIBLE FOR SETTING THE

EXECUTIVE DIRECTOR'S SALARY, BASED ON AN ANNUAL REVIEW AND INFORMED BY

RESEARCH OF COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

COMPENSATION OF KEY EMPLOYEES IS REVIEWED AND APPROVED BY THE EXECUTIVE

DIRECTOR AND THE BOARD OF DIRECTORS.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION NO DOCUMENTS AVAILABLE TO THE PUBLIC

Form **4562** 

Department of the Treasury
Internal Revenue Service

#### **Depreciation and Amortization**

(Including Information on Listed Property)

Attach to your tax return.

► Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172 **2018** 

> achment equence No. 179

Name(s) shown on return Identifying number FRIENDS OF THE ARAVA INSTITUTE, LTD 11-3485736 Business or activity to which this form relates INDIRECT DEPRECIATION Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I. 1,000,000 Maximum amount (see instructions) 1 2 Total cost of section 179 property placed in service (see instructions) 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,500,000 3 3 4 4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions . . . 5 (a) Description of property (b) Cost (business use only) 6 Listed property. Enter the amount from line 29 7 8 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 9 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 Carryover of disallowed deduction from line 13 of your 2017 Form 4562 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5. See instructions 11 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 ...... 12 Carryover of disallowed deduction to 2019. Add lines 9 and 10, less line 12 13 Note: Don't use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Don't include listed property. See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year. See instructions Property subject to section 168(f)(1) election 15 15 1,000 Other depreciation (including ACRS) MACRS Depreciation (Don't include listed property. See instructions.) Section A MACRS deductions for assets placed in service in tax years beginning before 2018 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2018 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery (a) Classification of property placed in (business/investment use (e) Convention (a) Depreciation deduction only-see instructions) service 19a 3-year property b 5-year property C 7-year property 10-year property 15-year property е 20-year property 25-year property S/I 25 vrs. Residential rental 27.5 yrs. MM S/L property 27.5 yrs. MM S/L MM 39 yrs. S/L Nonresidential real property MM S/L Section C-Assets Placed in Service During 2018 Tax Year Using the Alternative Depreciation System 20a Class life S/L 12-year 12 yrs. S/I 30-year MM S/I 30 yrs. 40-year MM S/L 40 yrs. Part IV **Summary** (See instructions.) 21 Listed property. Enter amount from line 28 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter 1,000 here and on the appropriate lines of your return. Partnerships and S corporations—see instructions. For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs .....

#### 11-3485736

## Federal Asset Report Form 990, Page 1

Asset	Description	Date I <u>n Service</u>	Cost	Bus %	Sec 179 Bonus	Basis for Depr	Per Conv Meth	Prior	Current
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT Total Other Depreciation	12/30/12 12/31/15	7,575 5,000 12,575			7,575 5,000 12,575	5 MO S/L 5 MO S/L	7,575 2,583 10,158	1,000 1,000
	Total ACRS and Other Depre	eciation =	12,575			12,575		10,158	1,000
	Grand Totals Less: Dispositions and Transf Less: Start-up/Org Expense Net Grand Totals	'ers - =	12,575 0 0 12,575			12,575 0 0 12,575		10,158 0 0 10,158	1,000 0 0 1,000

## MA Asset Report Form 990, Page 1

<u>Asset</u>	Description	Date In Service	Cost	Basis for Depr	MA Prior	MA Current	Federal Current	Difference Fed - MA
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	7,575 5,000	7,575 2,583	1,000	1,000	0 0
	Total Other Depreciation	_	12,575	12,575	10,158	1,000	1,000	0
	Total ACRS and Other Depre	eciation _	12,575	12,575	10,158	1,000	1,000	0
	Grand Totals Less: Dispositions Less: Start-up/Org Expense	_	12,575 0 0	12,575 0 0	10,158 0 0	1,000 0 0	1,000 0 0	0 0 0
	<b>Net Grand Totals</b>	_	12,575	12,575	10,158	1,000	1,000	0

## NY Asset Report Form 990, Page 1

<u>Asset</u>	Description	Date In Service	Cost	Basis for Depr	NY Prior	NY Current	Federal Current	Difference Fed - NY
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	7,575 5,000	7,575 2,000	0 1,000	0 1,000	0
	Total Other Depreciation	_	12,575	12,575	9,575	1,000	1,000	0
	Total ACRS and Other Depr	eciation =	12,575	12,575	9,575	1,000	1,000	0
	Grand Totals Less: Dispositions Less: Start-up/Org Expense	_	12,575 0 0	12,575 0 0	9,575	1,000	1,000	0 0 0
	Net Grand Totals	_	12,575	12,575	9,575	1,000	1,000	0

## CA Asset Report Form 990, Page 1

<u>Asset</u>	Description	Date In Service	Cost	Basis for Depr	CA Prior	CA Current	Federal Current	Difference Fed - CA
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	7,575 5,000	7,575 2,000	1,000	0 1,000	0 0
	Total Other Depreciation		12,575	12,575	9,575	1,000	1,000	0
	Total ACRS and Other Depre	eciation =	12,575	12,575	9,575	1,000	1,000	0
	Grand Totals Less: Dispositions Less: Start-up/Org Expense	_	12,575 0 0	12,575 0 0	9,575 0 0	1,000 0 0	1,000 0 0	0 0 0
	<b>Net Grand Totals</b>	_	12,575	12,575	9,575	1,000	1,000	0

## MD Asset Report Form 990, Page 1

Asset	Description	Date I <u>n Service</u>	Cost	Basis for Depr	MD Prior	MD Current	Federal Current	Difference Fed - MD
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	7,575 5,000	7,575 2,000	0 1,000	0 1,000	0 0
	Total Other Depreciation	_	12,575	12,575	9,575	1,000	1,000	0
	Total ACRS and Other Depre	eciation =	12,575	12,575	9,575	1,000	1,000	0
	Grand Totals Less: Dispositions Less: Start-up/Org Expense	_	12,575 0 0	12,575 0 0	9,575 0 0	1,000 0 0	1,000 0 0	0 0 0
	<b>Net Grand Totals</b>	_	12,575	12,575	9,575	1,000	1,000	0

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## AMT Asset Report Form 990, Page 1

Asset	Description	Date In Service	Cost	Sec 179 Bonus	Basis for Depr	Per Conv Meth	<u>Prior</u>	Current
1	Depreciation: COMPUTERS & EQUIP COMPUTERS & EQUIPMENT Total Other Depreciation	12/30/12 12/31/15 _	0 0		0 0	0 HY 0 HY	0 0 0	0 0 0
	Total ACRS and Other Depre	eciation =	0		0		0	0
	Grand Totals Less: Dispositions and Transf Net Grand Totals	ers	0 0		0 0		0 0	0 0

11-3485736

# Depreciation Adjustment Report All Business Activities

			All Di	delinese Activities		
<u>Form</u>	<u>Unit</u>	<u>Asset</u>	Description	Tax	AMT	AMT Adjustments/ Preferences
			There are no assets that meet the	criteria of this report		

11-3485736

# Future Depreciation Report FYE: 12/31/19 Form 990, Page 1

<u>Asset</u>	Description	Date In Service	Cost	Tax	AMT
Other	Depreciation:				
1 2	COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	0 1,000	0
	<b>Total Other Depreciation</b>		12,575	1,000	0
	Total ACRS and Other Depreciation		12,575	1,000	0
	Grand Totals		12,575	1,000	0

11-3485736

# MA Future Depreciation Report FYE: 12/31/19 Form 990, Page 1

Asset	Description	Date In Service	Cost	MA
Other I	Depreciation:			
1 2	COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	0 1,000
	<b>Total Other Depreciation</b>		12,575	1,000
	Total ACRS and Other Depreciati	ion	12,575	1,000
	Grand Totals		12,575	1,000

11-3485736

# NY Future Depreciation Report FYE: 12/31/19 Form 990, Page 1

Asset	Description	Date In Service	Cost	NY
Other	Depreciation:			
1 2	COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	1,000
	Total Other Depreciation		12,575	1,000
	Total ACRS and Other Depreciation		12,575	1,000
	Grand Totals		12,575	1,000

11-3485736

# CA Future Depreciation Report FYE: 12/31/19 Form 990, Page 1

Asset	Description	Date In Service	Cost	CA
Other 1	Depreciation:			
1 2	COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	0 1,000
	<b>Total Other Depreciation</b>	-	12,575	1,000
	Total ACRS and Other Depreciati	on :	12,575	1,000
	Grand Totals		12,575	1,000

11-3485736

# MD Future Depreciation Report FYE: 12/31/19 Form 990, Page 1

Asset	Description	Date In Service	Cost	MD
Other	Depreciation:			
1 2	COMPUTERS & EQUIP COMPUTERS & EQUIPMENT	12/30/12 12/31/15	7,575 5,000	1,000
	<b>Total Other Depreciation</b>		12,575	1,000
	Total ACRS and Other Depreciation		12,575	1,000
	Grand Totals		12,575	1,000

Form **990** 

### Two Year Comparison Report

, ending

For calendar year 2018, or tax year beginning

2017 & 2018

Name

Taxpayer Identification Number

F	RIENDS OF THE ARAVA INSTITUTE, LTD			11-3	11-3485736	
			2017	2018	Differences	
	1. Contributions, gifts, grants	1.	3,356,786	1,976,467	-1,380,319	
	2. Membership dues and assessments					
	3. Government contributions and grants					
n e	4. Program service revenue	4.				
⊑	5. Investment income	5.	29,525	20,660	-8,865	
<b>&gt;</b>	6. Proceeds from tax exempt bonds	6.				
e e	7. Net gain or (loss) from sale of assets other than inventory	7.				
_	8. Net income or (loss) from fundraising events	8.	-385,886	-632,155	-246,269	
	9. Net income or (loss) from gaming	9.				
	10. Net gain or (loss) on sales of inventory	10.				
	11. Other revenue	11.				
	12. Total revenue. Add lines 1 through 11	12.	3,000,425	1,364,972	-1,635,453	
၂ တ္မ 1	13. Grants and similar amounts paid	13.	633,092	324,293	-308,799	
	14. Benefits paid to or for members	14.				
	<b>15.</b> Compensation of officers, directors, trustees, etc.	15.				
	<b>16.</b> Salaries, other compensation, and employee benefits	16.	478,433	581,724	103,291	
еп	17. Professional fundraising fees	17.				
σ	18. Other professional fees	18.	32,469	59,848	27,379	
ш	19. Occupancy, rent, utilities, and maintenance	19.	59,557	60,701	1,144	
	20. Depreciation and Depletion		1,000	1,000		
	21. Other expenses	21.	236,157	194,887	-41,270	
	22. Total expenses. Add lines 13 through 21	22.	1,440,708	1,222,453	-218,255	
	23. Excess or (Deficit). Subtract line 22 from line 12	23.	1,559,717	142,519	-1,417,198	
	24. Total exempt revenue	24.	3,000,425	1,364,972	-1,635,453	
	25. Total unrelated revenue	25.				
	26. Total excludable revenue	26.	29,525	20,660	-8,865	
nati	27. Total assets	27.	3,657,631	3,812,178	154,547	
Information	28. Total liabilities	28.	485,648	583,966	98,318	
<u>=</u>	29. Retained earnings	29.	3,171,983	3,228,212	56,229	
_	30. Number of voting members of governing body	30.	41	35		
ŏ	31. Number of independent voting members of governing body	31.	41	35		
	32. Number of employees	32.	11	7		
	33. Number of volunteers	33.	100	100		

Fom <b>990</b>		Ë	Tax Return History			2018
Name FRIENDS O	OF THE ARAVA INS	INSTITUTE, LTD	Q.		Employer	Employer Identification Number 11-3485736
	2014	2015	2016	2017	2018	2019
Contributions, gifts, grants				3,356,786	1,976,467	
Membership dues						
Program service revenue						
Capital gain or loss						
Investment income				29,525	20,660	
Fundraising revenue (income/loss)				-385,886	-632,155	
Gaming revenue (income/loss)						
Other revenue						
Total revenue				3,000,425	1,364,972	
Grants and similar amounts paid				633,092	324,293	
Benefits paid to or for members						
Compensation of officers, etc.						
Other compensation				478,433	581,724	
Professional fees				32,469		
Occupancy costs				59,557	60,701	
Depreciation and depletion				1,000	1,000	
Other expenses				236,157	194,887	
Total expenses				1,440,708	1,222,453	
Excess or (Deficit)				1,559,717	142,519	
					,	
Total exempt revenue				3,000,425	1,364,972	
Total unrelated revenue						
Total excludable revenue				29	20	
Total Assets				_	_	
Total Liabilities				485,648	583,966	
Net Fund Balances				3,171,983	3,228,212	

11-3485736

TOTAL

## **Federal Statements**

#### **Taxable Interest on Investments**

Description

Amount Unrelated Exclusion Code Code Code 6/30/75 US Obs (\$ or %)

\$ 20,660 \$ 20,660

I	
0/2 1/20 1 3	Fund Raising \$\frac{\pi}{\pi} \\ \frac{\pi}{\pi} \\
	Management & General & 6,680 &
Statements	Total   Program   Manage   Service (Non-employee)   Total   Service   Service   Ge   Service
Federal Stat	X. Line 11g - Other Fe  Total  Expenses  \$ 9,041  \$ 9,041
	Description
11-3485736	OTHER FEES TOTAL

11-3485736	Federal Statements	8/21/2019
	Schedule A, Part III, Line 1(e)	
	Ā	nt
; ; ;	\$ 117 589 242 16	117,186 589,960 242,180 16,500
BIRE RIDE - ISRAEL CASH CONTRIBUTION TOTAL	1,010,641 \$ 1,976,467	, 641 , 467
	Schedule A, Part III, Line 2(e)	
	Description	nt
BIKE RIDE – ISRAEL TOTAL	\$ 263,	263,362 263,362
	Schedule A, Part III, Line 10a(e)	
	Description Amount	nt
TOTAL		20,660

## **Federal Statements**

#### **BIKE RIDE - ISRAEL**

#### Other Direct Fundraising or Gaming Expenses

Description	_	Amount
OTHER DIRECT	\$	362,722
TOTAL	\$	362 <b>,</b> 722